

## 2. POLICY 2020-2022 HOPE FOR TOMORROW

The time horizon of the Stichting HfT is, in principle, indefinite. However, for the purposes of day to day planning a time horizon of rolling three year periods is assumed to take account of managing funding availability to meet entered into obligations and promises.

Our Stichting is motivated to take action to improve the educational and general welfare opportunities made available to as many less fortunate children as possible by way of helping them in overcoming the disadvantaged circumstances of their birth. In pursuit of this objective, our Stichting has chosen to focus its efforts in Brazil and Argentina. Our Stichting exercises its influence by supporting established voluntary teaching and child care organizations whose aims are fully aligned with ours, and who rely either totally or mainly on third party funding to remain operational.

Details of all organizations being supported are extensively outlined in our website. Our website gives extensive details of the work these organizations are doing and the impact that they are having on many young lives in the communities in which they operate.

In **Argentina**, the focus is on supporting an established foster and care home under the auspices of the Fundacion Nicolas Lowe for children taken into care by court order for their own protection.

The Main Care Home in question is located in Mercedes, in the state of Buenos Aires, and the related Foster Home is located in the suburbs of the city of Buenos Aires itself.

We wish to continue supporting this long established organization that provides alternative home and foster care to young children, generally under the age of 12 with few exceptions, whom the courts have removed from abusive family situations for their own protection. The organization in question caters for 30 to 35 children at any given time. It receives limited and insufficient state support. Its building infrastructure is also in poor condition and our Stichting is presently assisting in a three year programme supporting the gradual refurbishment of the roof, and of the dormitory and kitchen facilities.



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In **Brazil**, it was chosen to concentrate in the so called favelas of Rio de Janeiro.

Presently, in a number of favelas in Rio our Stichting supports two voluntary organizations that, between them, deliver supplementary educational and welfare support to approximately 400 students at primary and secondary level. Our support for these two organizations comprises fixed annual funding commitments to meet teaching and administration costs, and in addition to contribute to daily nutrition costs for over 100 primary level pupils during the school year.

Our ambition, given the excellent work they are doing, is to be able to continue supporting these two organizations for the longer term. In addition, we aim to help them to grow the level and depth of support they can provide to an increasing number of children who are on their waiting lists for enrollment, space and teaching capacity permitted. There are also basic infrastructure improvements required on an ad hoc basis in both organizations premises to which we wish to be able to contribute.

Our Stichting has also made commitments to support exceptional students in furthering their education, particularly to third level. We anticipate supporting 6 to 10 top level students through scholarship funding for university courses that typically run for over four year periods. There are exceptional students in extremely poor circumstances who will benefit from these scholarships to their own, their family's, and society's advantage as a whole.

### **2020-2022:**

For the present time our Stichting will continue to focus on growing the capacities of the existing organizations being supported as there is more for each of them to do that fulfils our mutual aims to help disadvantaged children.

Board members attempt to make site visits to the organizations being supported annually.

Key performance indicators are being discussed with the organizations being supported to measure to the extent possible the impact that the educational and welfare support is having in terms of pupil performance



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and progression. However, there are limitations to the scale of quantitative measurements that are practical to achieve in the given circumstances. The work of the organizations lends itself more readily to qualitative assessment in the case of other than exceptional students. The Stichting will continue taking all steps possible to ensure that the quality of education and welfare offered by the organizations we support is demonstrably superior to that being provided by the State in the neighborhoods in question. To that end our Stichting actively engages with and stimulates these organizations to address in practical terms matters for their own long term sustainability such as succession, fundraising, record keeping, official municipal registration, curricula development, and general good governance practices. Our Stichting itself keeps records of all commitments and key discussions with the organizations being supported.

## **2021-2022**

For the near future our Board will pay attention to business development. We intend to investigate to broaden the scope of activities in line with our Strategy. A search will be initiated to find and to help organizations for mentally handicapped children. The Board will also have an open eye for needs in new geographical areas.

### **Overall:**

Our Board has a policy of unanimous agreement on its support for third parties.

As part of this process our Board has recently been strengthened. Administration skills and processes have been improved. All board members, and other parties engaged in helping the Stichting in pursuing its aims, work voluntarily without any fees or payments for any services rendered or expenses incurred